



NYCIRB

**New York Compensation
Insurance Rating Board**

733 Third Avenue
New York, NY 10017
Tel: (212) 697-3535

September 14, 2021

R.C. 2545

Re: 2021 Annual Letter

Members of the Rating Board:

I write to invite you to view my 2021 Annual Letter on the Rating Board's [website](#). I look forward to continuing our work together.

Very truly yours,

A handwritten signature in blue ink, appearing to read "JA", is written over a faint, light blue grid background.

Jeremy Attie
President and CEO